Project Title: Collaborative action research with the Better Health Network (BHN)

Research Group Contact Details

Name	Email	Mobile Number
Brigid O'Brien	brigid.obrien@nioda.org.au	0408 181 565
Carla Martins	carla.martins@nioda.org.au	0412 235 370
Justine McLeod	justine.mcleod@nioda.org.au	0424 577 024
Joanna Tilkeridis	joanna.tilkeridis@nioda.org.au	0419 322 546
Stephanie Gaylard	stephanie.gaylard@nioda.org.au	0436 026 085

Principal Supervisor

Name	Email	Mobile Number
Dr Brigid Nossal	brigid.nossal@nioda.org.au	0412 250 381

Any questions related to the nature of this project may be directed to a member of the Research Group or NIODA Research Supervisor listed above.

1. Course of Study

NIODA Master of Management and Leadership (Organisational Dynamics), Unit 9: Action Research

2. Project Aims and Your Involvement

The purpose of this research project is to explore the enablement of systemic and cultural change across BHN, after the recent amalgamation of three distinct Community Health Centres. Collaborative Action research will be undertaken, co-designed within the Joint Action Research Group, via a series of socioanalytic methods, to explore the barriers and challenges of enabling change under such circumstances.

The purpose of this research project is to explore the enablement of systemic and cultural change across BHN, after the recent amalgamation of three distinct Community Health Centres. Collaborative Action research will be undertaken, co-designed within the Joint Action Research Group, via a series of socioanalytic research methods, to explore the barriers to and challenges of enabling change under such circumstances.

The Joint Action Research Group (JARG) consists of members from BHN and two members of the Research Team.



The JARG will include:

George Robinson
 Director Oral Health, Children, Family & Disability Support

• Amie Reed Executive Director People & Culture

Amanda Murphy Acting CEO

• Shaheen Rispoli-Yovanovic People & Culture Business Partner

Amanda Wilson
 Director Quality, Risk, Compliance & Clinical Safety
 Sally Hoffmann
 Director Strengthening Communities & Social Impact

Justine McLeod
 NIODA Researcher
 NIODA Researcher

The purpose of the JARG is to assist the research by managing the research project with the research team, as a governance and authorising group. The JARG will provide grounding and contextualising of the data for the Research Team. The JARG will, along with other research participants work with the emergent themes to form hypotheses. The JARG will be established at the commencement of the Research Project and will meet regularly throughout the research project to ensure:

- 1. the research project proceeds in an ethical manner and manages risk;
- 2. there is a means for observations and hypotheses developed through the research to be thought about, tested and adapted as required;
- 3. the research project is attentive to the evolving needs of the organisation.

It is envisaged that the JARG will meet at least three times during the research project. The duration and frequency of these meetings will be discussed and mutually agreed with the project sponsor and JARG members.

3. Invitation to Participate in the Research Project

You have been invited to participate in this project because of your role/work at BHN and/or your experience interacting with staff who are working with enabling change. Our aim is to minimize disruption or inconvenience by conducting data collection in your normal place of work, during regular working hours. We will make use wherever possible, existing meetings and processes, and/or schedule activities to align with your availability to contribute.

Participants who will be observed via workplace meetings, may choose to absent from the meeting, or request that their participation data be excluded from the research.

4. Research Methods

The anticipated research methods will involve:

Face-to-face interview

One to one or small group interviews will be conducted by the Research Team utilising socioanalytic methods such as drawing, photolanguage, flashcard, as well as questions and answers with a focus on the use of metaphor. Telephone or email conversations will be held for follow up and to clarify information, as well as to arrange/confirm research activities.



Group workshops

Group workshops utilising photolanguage, flashcard, as well as questions and answers with a focus on the use of metaphor.

Audio-taping or video-taping

With the permission of participants, Interviews/workshops will be recorded where possible to assist with data analysis and accuracy of material.

JARG meetings

Up to three meetings of the JARG to make sense of the data gathered, plan and reflect on actions taken. These meetings may include facilitating conversation to playback data, and to clarify any themes, thoughts, patterns that are emerging.

Observation

Up to three observations of team meetings will occur, involving the observation of a group, without participation, as a way of researching the culture.

Studying the dynamics within the research team

Secondary data will likely be created by researchers individually and collectively during their reflection activities and will provide further information for the research project.

Please Note: This research does not involve deception. There are no methods involved in the project that the Researchers knowingly intend to be covert, deceptive or unethical.

Researchers will provide clear guidelines and contracting to establish a safe learning environment with participants prior to commencing any activity.

5. Management of Risks to Participants

The Research Group will take active steps to minimize the possibility that participation in this project may cause personal harm (physical or emotional). These actions include:

- Weekly meetings with a Research Supervisor to review project progress and monitor participation risk management.
- Careful design of data gathering methods (see section 6).
- Confidentiality and data privacy policies and guidelines (see section 7 & 8).
- The option to withdraw from participation and withdraw consent for use of data (see section 12)

6. Data Collection and Storage:

During the Study:

- Email interactions with all participants will be held in the Research Group's private NIODA email accounts.
- The Research notes of interviews, meetings and other activities, including descriptions of incidents, quotes and the researcher teams' emotional responses and personal reflections will be stored in the Research Group's NIODA student drive (private drive for research group).
- Photographic copies of any documents or images and/or recordings captured on mobile
 National Institute of Organisation Dynamics Australia (NIODA) Ltd



- phones (password protected) and transferred to the Research Group 's NIODA student drive and deleted from mobile phones.
- Handwritten transcripts of interviews will be transferred and stored electronically on the Research Group's NIODA share drive and hard copy notes will be destroyed via secure paper recycling at researchers place of work.
- Electronic files and email accounts on the Research Group 's computers and mobile phones will be password protected.

Following the completion of the study:

- The data collected will be stored in a secure password protected NIODA share drive after
 the conclusion of the project in accordance with the NIODA ethics guidelines. Only the
 Research Group plus NIODA supervisor will have access to this drive. After a period of five
 years, the drive will be deleted.
- Electronic files and emails will deleted and hard copy notes will be destroyed via secure paper recycling at researchers place of employment.

7. Confidentiality of findings will be maintained by:

The Researchers will ensure that no individual or the organisation can be identified in reports or publications. Researchers will disguise as much as possible references to the organisation under study, and to individuals in reports and publications.

Every possible effort will be made to ensure that all data relating to individual staff is de-identified in documents provided to the JARG and in discussions at JARG meetings. "De-identified" means that the name, quotes or other information that could identify a staff member will not be referenced. Other information that is of a sensitive nature or poses a risk of some sort to the staff member may also be de-identified.

8. Benefits of the project to the participant and to society in general:

Individuals may benefit from participating in the Research Project in the following ways;

- Raised awareness of the extent to which the systems and culture of the organisation and the dynamics within BHN enable or disable change.
- Develop knowledge and capability to have a positive impact on BHN's capability to deliver its
- Potential insights, ideas and actions that may lead to improvements in the capacity to achieve the changes desired by BHN post merger.

The project may contribute the following benefits to wider society in the following ways;

- Application of project insights via the JARG to the wider organisation (BHN) and to other organisations in the Community Health Centre system.
- Application of project insights to the wider body of knowledge relating to change enablement in environments where mergers are increasingly more common.



9. Method of complaint or queries:

If you have any complaints or queries that the Research Group or Research Supervisor has not been able to answer to your satisfaction, you may contact the Chairperson of the NIODA Human Research Ethics Committee (email: HREC@nioda.org.au).

10. Withdrawal of Consent and/or Withdrawal of Participation

You have the right to withdraw from active participation in this project at anytime up to the date of the Exit Meeting which will be the final meeting between the researchers and BHN, after which no further research will be undertaken. If you withdraw consent to participate, data from your participation will not be used. You are asked to complete the "Withdrawal of Consent Form" (see below) or to notify the researcher by email or telephone that you wish to withdraw your consent for your data to be used in this research project.

There are no disadvantages, penalties or adverse consequences for not participating or for withdrawing prematurely from the research, or changing a request for confidentiality.

11. Signed Consent

I (the participant) have read (or, where appropriate, have had read to me) and understood the information above, and any questions I have asked have been answered to my satisfaction. I agree to participate in the project, realising that I may physically withdraw from the study at any time and may request that no data arising from my participation are used, up to four weeks following the completion of my participation in the research. I agree that research data provided by me or with my permission during the project may be included in a thesis, presented at conferences and published in journals on the condition that neither my name nor any other identifying information is used.

deident	e to my deidentified responses being published by NIODA research students as dified illustrative examples of themes as part of the student research thesis or subsection.	quent
be cons	e to my deidentified responses being published by NIODA research students but wiskulted about the format this will take prior to publication and I understand I can with sent at this time or any time prior.	
□ do no	ot agree to my response being published by NIODA	
Name of Pa	rticipant (block letters):	
Signature:	Date:	



Name of Researcher (s) (block letters):		
Signature:	Date:	
Name of Supervisor (s) (block letters):		
Signature:	Date:	



[FOR USE ONLY IF WITHDRAWING FROM RESEARCH]

12. WITHDRAWAL OF CONSENT FOR USE OF DATA

Project Title: Collaborative action research with the Better Health Network (BHN)

I, (the participant), wish to WITHDRAW my consent to the use of data arising from my participation. Data arising from my participation must NOT be used in this research project as described in the Information and Consent Form. I understand that data arising from my participation will be destroyed provided this request is received within four weeks of the completion of my participation in this project. I understand that this notification will be retained together with my consent form as evidence of the withdrawal of my consent to use the data I have provided specifically for this research project.

Participant's name (printed):
Signature:
Jighteure.
Data
Date: